

## SUPPLY CHAIN POLICY

Liberty International is the leading owner and manager of regional shopping centres in the UK, and also owns a substantial commercial property portfolio in the UK and US. Liberty International recognises the wide range of potential environmental, social and ethical consequences arising from the products and services purchased by the company. We recognise that how we source the raw materials, products and services required during the design and development of our property portfolio, and for the ongoing management and operation of these properties, impacts on our suppliers, their employees and the environment in which they operate. The key objectives of our supply chain management strategy are therefore to:

- Work in partnership with suppliers of goods and services to understand and help implement appropriate environmental, ethical and health and safety standards.
- Work with our suppliers to reduce the social and environmental impact when procuring goods and services in the development, and the management of, our properties.

We will do this by:

- Seeking to reduce the supply chain impact of our business through this policy and in line with our Corporate Responsibility (CR), Group Health & Safety and Environmental Policies, Environmental Guide and our Business Code of Practice.
- Identifying and minimising the environmental/social/ethical issues, in line with best value and our group CR Policy, associated with the main products and services we procure across our entire portfolio.
- Expecting our direct suppliers to meet all relevant legal environmental, health & safety and employment requirements.
- Continuing to work toward the development of minimum environmental, social and ethical standards by which to assess our suppliers and provide appropriate guidance to inform the procurement process.
- Developing, where appropriate, minimum standards for certain goods and services in line with the Environmental Policy.
- Using products that are produced in safe working conditions which do not involve the exploitation or mistreatment of workers.
- Regularly liaising and communicating with our key suppliers to understand how the performance of products and services can be improved and providing our support as appropriate.
- Working with suppliers at our shopping centres to help deliver local community initiatives.
- Continuing to use local suppliers and contractors where terms are appropriate.
- Paying our suppliers and contractors promptly according to their Terms and Conditions.
- Continuing to identify and purchase sustainable or ethical alternatives where appropriate, taking account of the product's entire lifecycle and making use of recognised environmental and ethical labels to guide product specification.
- Conducting regular audits and reviews of our management systems, key suppliers and service partners involved in the ongoing management and operation of properties, providing support where appropriate.
- Monitoring the performance of our main service partners and 'critical suppliers' against agreed CR performance indicators and their own CR policies/systems, as set out in our long-term CR objectives and service agreements.